



**Board of Trustees Minutes-Special Meeting  
January 13, 2025**

The Board of Trustees of Kearney County Health Services met in the Functional Health Room of Kearney County Health Services, 727 East First Street, Minden, Nebraska on Monday, January 13, 2025. Notice of the meeting was posted at Kearney County Health Services, Hospital, Minden Medical Clinic, Minden Post Office, Minden First Bank and [www.kchs.org](http://www.kchs.org) under Board of Trustees. A Board Packet with an agenda of the meeting, minutes, and other pertinent information was emailed to each board member prior to the meeting.

**I. Call to Order and Roll Call**

Chairman Dahlgren called the meeting to order at 12:07 PM and called attention to the Public Meeting Laws that are posted in the meeting room.

Present:

**Board Members**

AJ Dahlgren, Chairman  
Jeff Hanson  
Stephen Olson, Secretary  
Sam Stadler

**KCHS Staff**

Luke Poore, CEO  
Gavin Blum, CFO  
Rebecca Cooke, COO  
Kendra Brown, CNO  
Danielle Morgan, Director of Quality  
Anita Wragge, Marketing/Outreach Coordinator

**Others**

Tim Schnack, CHI Health  
Alex Burhop, CHI Health  
Tanner Bosworth, CHI Health  
Rob Bloom, Wintergreen

**II. Review and Discuss Facility Strategy**

Board members met with members of CHI Good Samaritan and Rob Bloom of Wintergreen to go over the Kearney County Health Services Strategy Workout. The following topics were discussed:

- a. Core Concepts:  
Rob Bloom, Wintergreen went over the Core Concepts for the KCHS Facility Strategy. This included CAH Financial and Operational Best Practices, Economic Philosophy, and a KCHS Overview.
- b. KCHS Market  
The group went over Projected income growth and the demographics of the aging population in a 30 mile radius of KCHS, the Service Area Financial Class Breakdown, and the KCHS Strategic Opportunities/Risks.

c. Growth Initiatives

The group went over KCHS's opportunities to launch on a set of controlled growth initiatives that include Value to the Community, Value to Partners and Financial Sustainability. The areas that were focused on were ER Volume Growth, Inpatient and Swing Bed Growth, Behavioral Health Program Growth and Specialty Growth.

The meeting Adjourned at 11:47 AM.

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AJ Dahlgren, Chairman

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Stephen Olson, Secretary